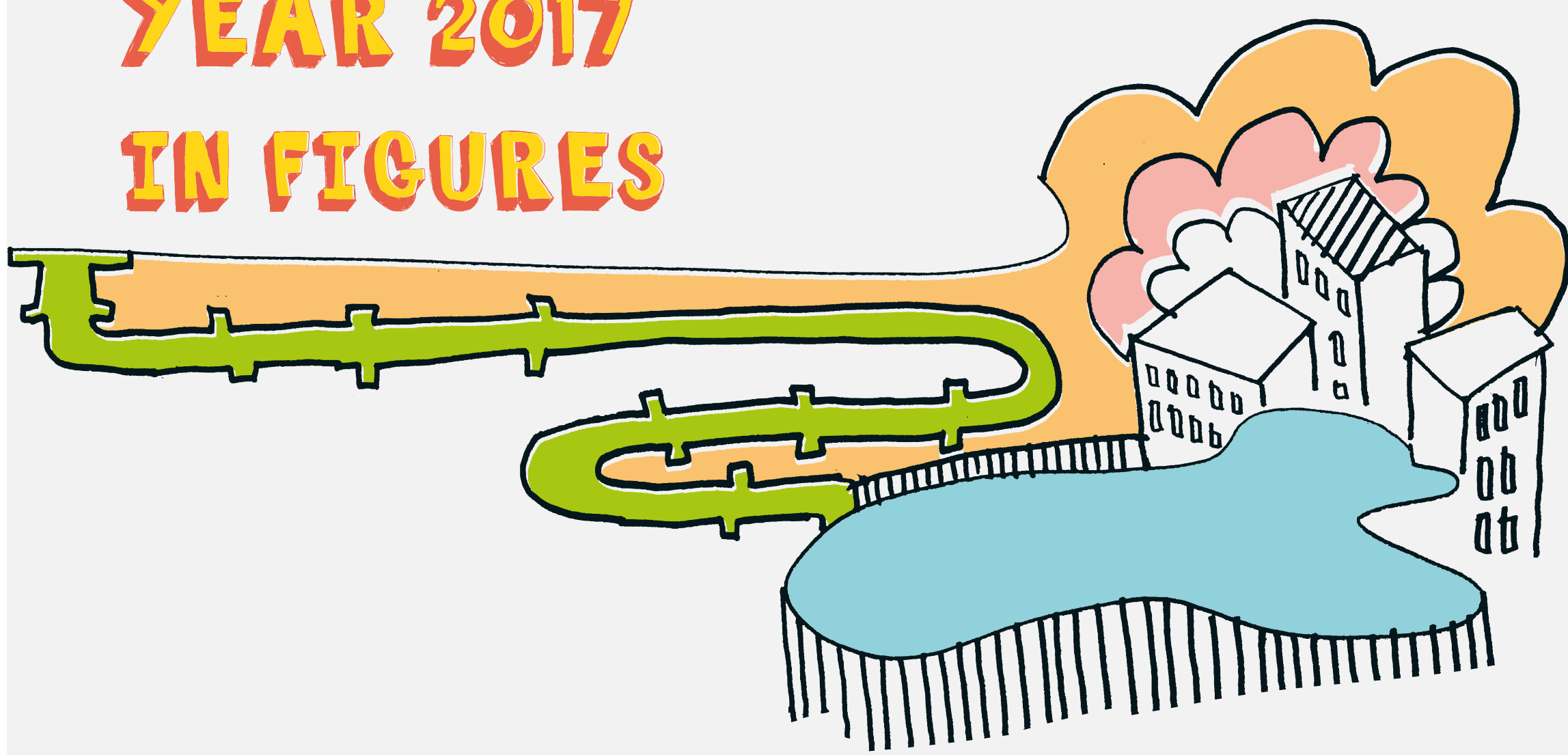


YEAR 2017 IN FIGURES



Our 3 activities

WATER

96
million people supplied
with drinking water

62
million inhabitants connected
to wastewater systems

4,117
water production
plants managed

2,878
wastewater treatment
plants managed

WASTE

40
million people provided with collection
services on behalf of municipalities

47
million metric tons
of waste treated

737,977
business customers

579
waste-processing
facilities operated

ENERGY

45
million MWh
produced

40,210
thermal installations
managed

2,291
industrial sites
managed

595
heating and cooling
networks managed

Our worldwide presence

€25,125
million revenue worldwide

168,800
employees worldwide

AFRICA MIDDLE EAST

€1,741
million revenue
12,375
employees

ASIA OCEANIA

€2,945.9
million revenue
22,690
employees

NORTH AMERICA

€2,396.8
million revenue
8,593
employees

LATIN AMERICA

€840.6
million revenue
12,441
employees

FRANCE

€7,682.9
million revenue
50,337
employees

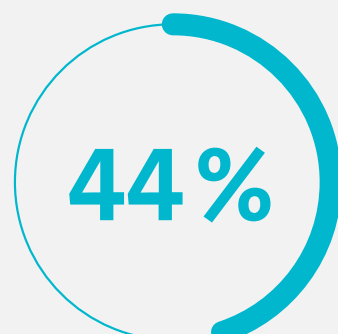
EUROPE (outside France)

€9,517.4
million revenue
62,364
employees

Our key figures

2017 PERFORMANCES

Breakdown of revenue by activity



Water

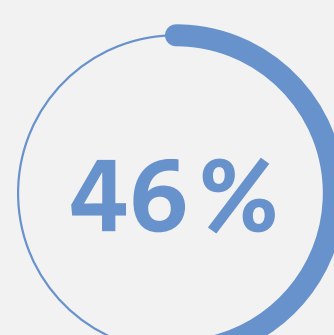


Waste

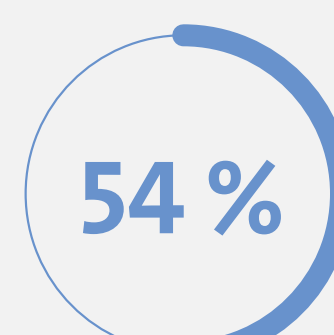


Energy

Breakdown of the group's customers



Industry



Local authorities

ENVIRONMENTAL PERFORMANCE

1 SUSTAINABLY MANAGE NATURAL RESOURCES BY SUPPORTING THE CIRCULAR ECONOMY

2020 Target:
Achieve **€3.8 billion**
in circular economy
related revenue

2017 performance:
€4.4 billion
in circular economy
related revenue

2 CONTRIBUTE TO COMBATING CLIMATE CHANGE

2020 Target:
Achieve **100 million metric tons** CO₂
equivalent of reduced emissions and
50 million metric tons CO₂ equivalent of
avoided emissions spanning from 2015-2020

2017 performance:
44 million metric tons
CO₂ equivalent of reduced
emissions since 2015

2020 Target:
Capture over **60%** of the methane
from the land

2017 performance:
51%
of methane captured

3 PROMOTE AN ECO-FRIENDLY APPROACH TO CONSERVE BIODIVERSITY

RSE 2020 Target:
Carry out a diagnosis and deploy an
action plan in **100%** of sites with
significant biodiversity issues

2017 performance:
Diagnosis and action plan in
54%
of the sites identifies

SOCIETAL PERFORMANCE

4 BUILD NEW MODELS FOR RELATIONS AND VALUE CREATION WITH OUR STAKEHOLDERS

2020 Target:
Have entered into a **major partnership**
based on value creation in each zone and
each growth segment

2017 performance:
Examples of major partnerships
signed: **Carbon Clean
Solutions (CCSL), Danone, Huawei,
IBM, Livelihoods, Swiss Re**

5 CONTRIBUTE TO LOCAL DEVELOPMENT

2020 Target:
Maintain above **80%** the percentage of
our spending reinvested locally

2017 performance:
Spending reinvested in the territories
85.4%
(average calculated on the principal
areas representing 71% of sales in 2017)

6 SUPPLY AND MAINTAIN SERVICES CRUCIAL TO HUMAN HEALTH AND DEVELOPMENT

2020 Target:
Contribute to the United Nations
Sustainable Development Goals as we
did to the Millennium Development
Goals

2017 performance:
7.97 million
people connected to a drinking
water supply and more than
3.54 million
to a sanitation system

SOCIAL PERFORMANCE

7 GUARANTEE A HEALTHY AND SAFE WORKING ENVIRONMENT

2020 Target:
Achieve an accident frequency
rate of **6.5** or less

2017 performance:
2017 frequency rate:
9.55

8 ENCOURAGE THE PROFESSIONAL DEVELOPMENT AND COMMITMENT OF EACH EMPLOYEE

2020 Target:
Provide training to over **75%**
of employees every year

2017 performance:
Percentage of employees having
undergone at least one training session
during the year : **72%**

2020 Target:
Maintain managers' commitment rate
at over **80%**

2017 performance:
Managers' commitment survey
deployed in March 2017:
86% commitment

9 GUARANTEE RESPECT FOR DIVERSITY AND HUMAN AND FUNDAMENTAL SOCIAL RIGHTS WITHIN THE COMPANY

2020 Target:
Achieve **95%** of employees with access
to social dialogue devices

2017 performance:
Social dialogue body coverage rate:
90%
2017 Manager engagement survey