

PANORAMA OF KEY FIGURES 2019



Water

98 million people supplied with drinking water

67 million people connected to wastewater systems

3,548 drinking water production plants managed

2,835 wastewater treatment plants managed



Waste

42 million people provided with collection services on behalf of municipalities

50 million metric tons of treated waste

519,046 business clients

675 waste processing facilities operated



Energy

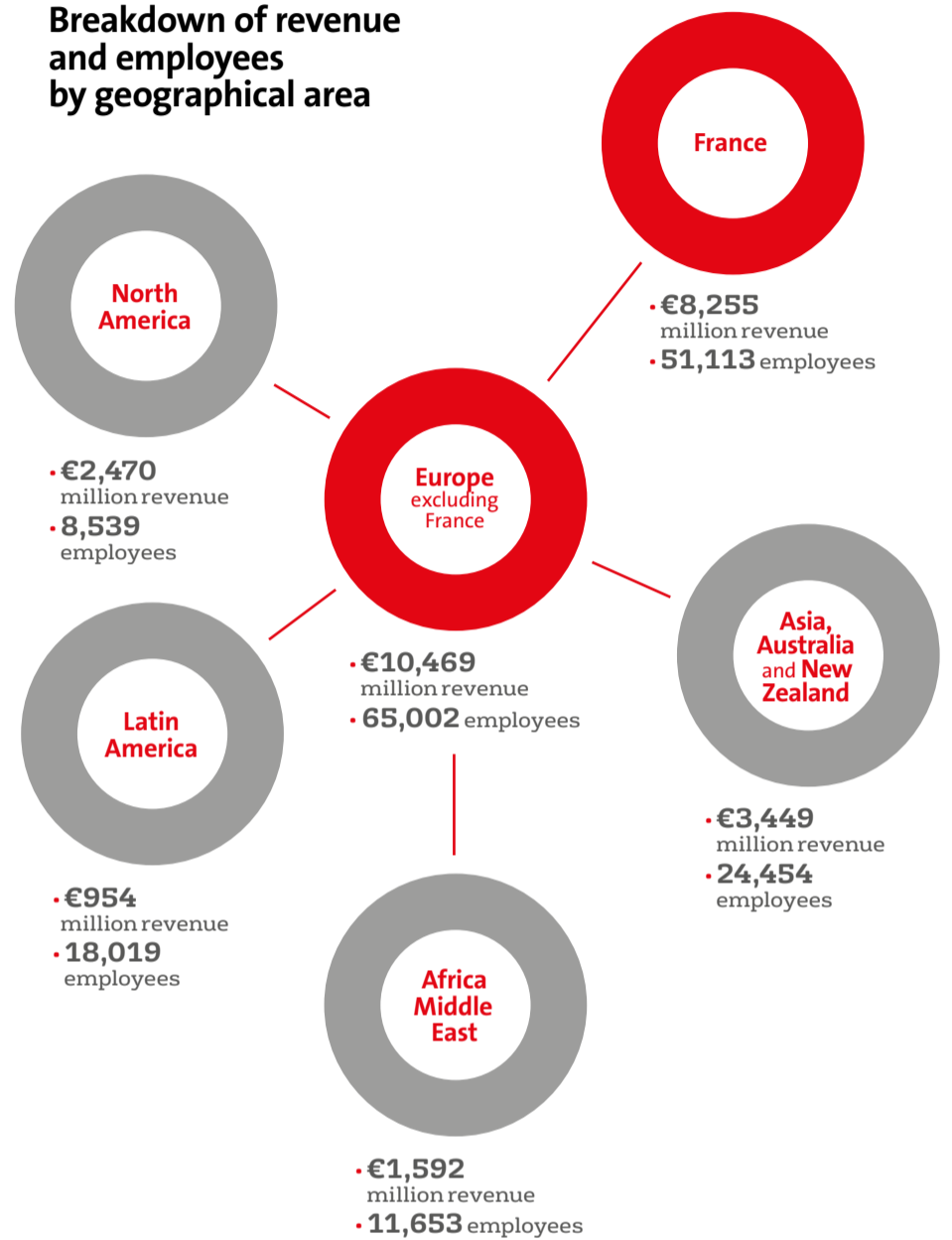
41 million MWh produced

45,097 thermal installations managed

2,357 industrial sites managed

591 heating and cooling networks managed

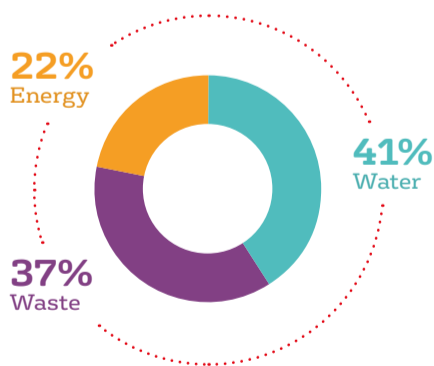
Breakdown of revenue and employees by geographical area



€27,189
million revenue worldwide

178,780
employees worldwide

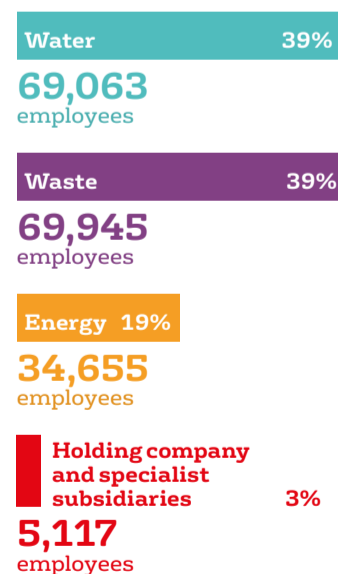
Breakdown of revenue by business line



Breakdown of the Group's customers

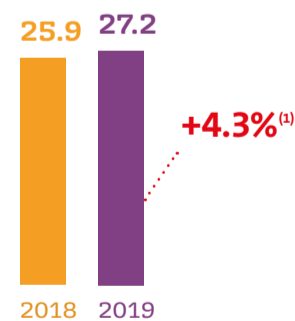


Breakdown of the workforce by activity

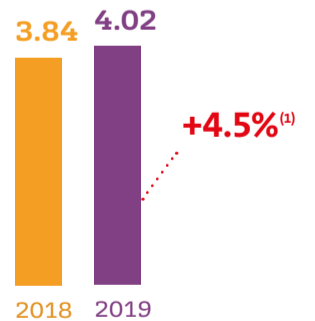


Results, performances and progress⁽²⁾

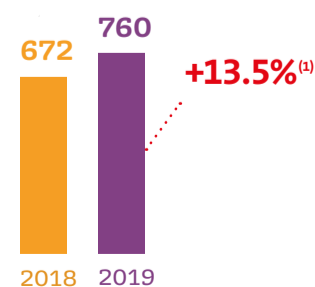
CHANGE IN REVENUE (in € billions)



EBITDA⁽³⁾ (in € billions)



CURRENT NET INCOME ATTRIBUTABLE TO OWNERS OF THE COMPANY⁽³⁾ (in € millions)



POST-TAX ROCE



(1) At constant exchange rate.
(2) See chapter 3, section 3.10.3 "Definitions below" in the 2019 Universal Registration Document.
(3) Including impacts of IFRIC 12 and IFRS 16.