





CO-CONSTRUCTION ECONOMIC MODELS

IN ADDITION TO THE HISTORICAL VALUE IT PROVIDES, VEOLIA ALSO SUPPORTS ITS INDUSTRIAL AND MUNICIPAL CLIENTS IN NEW SERVICES



CONTEXT

- Environmental footprint reduction
- Growing impact of digitalization
- One Veolia reorganization



ASSETCO/OPCO LEVERAGE OUR EXPERTISE

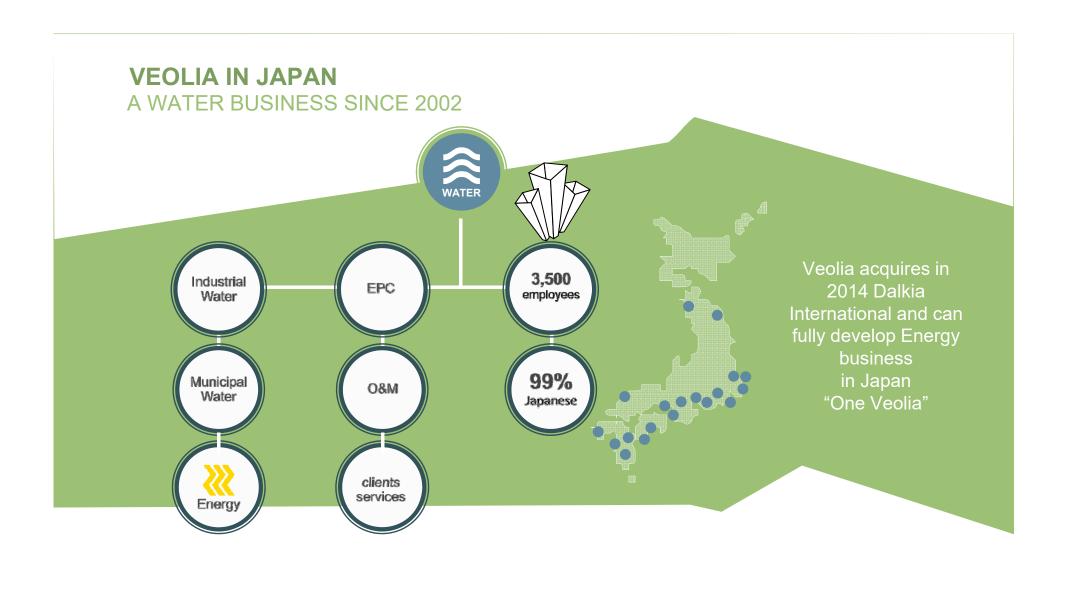
a LEVERAGE EFFECT on its economic models for co-construction GROWTH, without putting pressure of the BALANCE SHEET

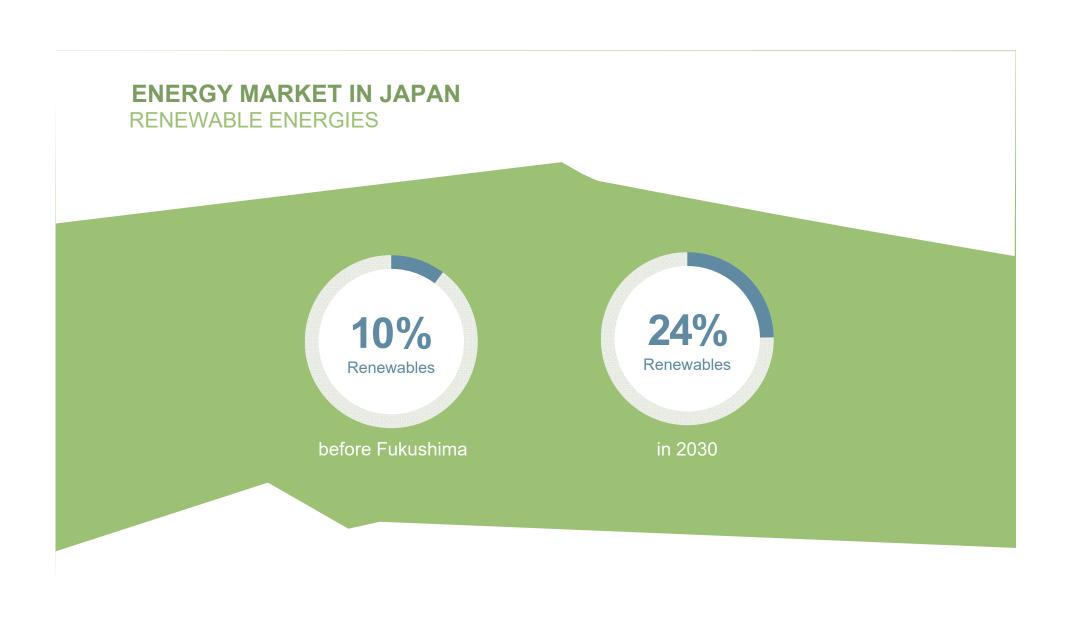
Clients' needs are
the development or
the renewal of their
infrastructures and
the outsourcing of their util
ities

In addition to it's
operating know-how, Ve
olia has developed a glo
bal solution with financi
al partners













Our main Businesses is material recycling of industrial waste, especially construction & demolition waste

- Large presence in Tokyo area
- We are expanding our business areas to biomass power generation and others including environmental analysis, waste management, engineering etc.
- Target to double Turnover in 5 years

ENTRY INTO BIOMASS

POWER GENERATION BUSINESS

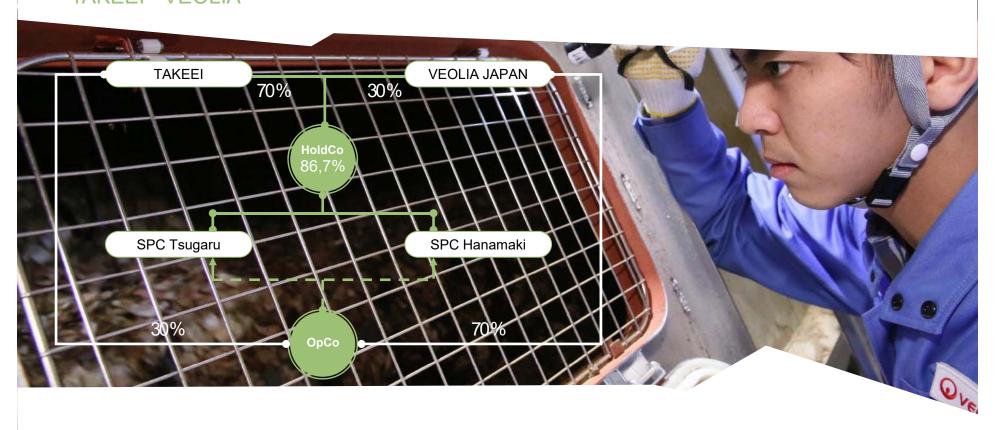


ENTRY INTO BIOMASS

POWER GENERATION BUSINESS



ASSETCO/OPCO TAKEEI - VEOLIA

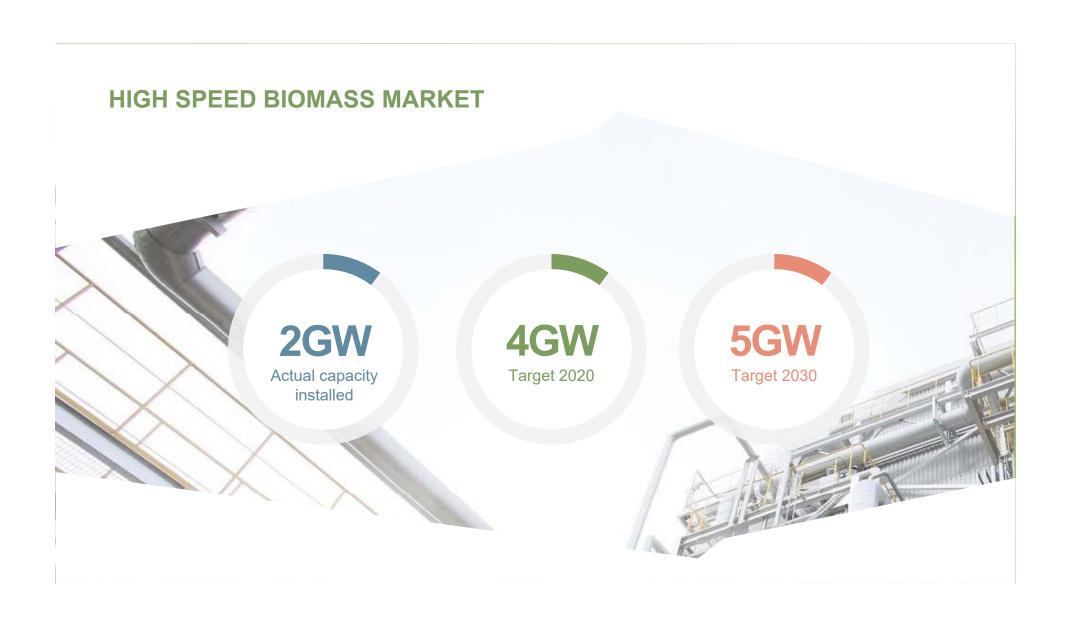


CO-CONSTRUCTION BENEFITS

TAKEEI - VEOLIA



- Electricity produced represent annual consumption of 14,000 households, i.e. the annual consumption of the Hirakawa City population
- CO₂ savings: 20,000 t / year





TAKEEI – VEOLIA JV

 Already 2 biomass projects secured and under construction or operations, we are studying possible cooperation on NEW BIOMASS power generation PROJECTS

 Study possible COLLABORATION in energy field as well as FORESTRY business

JOINT investment / operation in other BUSINESSES

A MODEL FOR GROWTH

FOR VEOLIA AND BEYOND THE PARTNERSHIP

- First energy project in Japan for Veolia: to grow its market share in the operations of biomass power generation plants
- Opportunity to develop other projects in the energy sector in Japan, capitalizing on the synergies between the Veolia teams: industrial customers is the main focus



