



Pledge

on Environmental Security and the need for multi-stakeholder collaboration

This pledge represents our collective understanding of environmental security and why collaboration will lead us further. Originating from Veolia's initial vision, informed by Columbia and HEC universities' research, and refined through the contributions of the Assembly's Members, it serves as the foundation for our collective action.

Delivering environmental security

Every day, all over the world, Veolia's teams secure access to the water, energy and waste management we all depend on for business continuity, strategic resilience, health and quality of life. Recent headlines about rising pollution, extreme weather events, water shortages, and supply chain constraints prove that this work has never been more urgent. In times of geopolitical upheaval, ensuring environmental security becomes a matter of survival and independence.

As growing global populations, increasing resource demands and accelerating environmental challenges evolve and converge into potential security crises, Veolia takes a stand for global environmental security. The company worked with researchers from Columbia and HEC universities to define environmental security as "the stable condition where people and communities possess the essential resources and capabilities to effectively manage, plan, and adapt to the future amid interconnected challenges linked to accelerating changes to our human ecology and the environment."

Far from a theoretical problem, global environmental security is grounded in local realities and human impact, to ensure **health and quality of life for local communities. It also secures access to vital resources for industry and agriculture, long-term predictability for financiers and resource sovereignty for governments.** And it reaffirms the principle that these benefits are closely woven together.

Veolia's commitment to environmental security goes **beyond emergency solutions and risk mitigation: it aims for systems resilience.** It contributes to a world that plans ahead. As opposed to another constraint, environmental security is an investment in the ability to absorb shocks, adjust to change and foster well-being.

Forging practical pathways together

Through the combined skill of its 215,000+ experts, Veolia occupies a unique strategic position to address environmental security challenges. But one company, as large and expert as it might be, cannot act alone. This is why Veolia is stepping up its long tradition of dialogue with the launch of the Stakeholders Assembly: **actively listening, and building strategies together.**

Since we are all in it together, achieving environmental security will benefit us all together. Citizens and their governments gain social cohesion and access to vital resources; local governments ensure reliable public welfare; industry and shareholders gain predictability and confidence in their investments; employees gain long-term stability and pride in what they do.

For the same reasons, we need everyone on board.

Because the path to environmental security is inherently complex, it calls for a wide range of skills and approaches. Challenges across water, energy, waste, health, wellbeing, and climate are interconnected by design, and so the solutions must be. True to Veolia's purpose, we tackle economic, social and environmental issues as an inseparable whole to the benefit of the largest number of people.

The situation calls for stronger action, stronger commitment and stronger collaboration. This is why Veolia's Stakeholders Assembly gathers a unique, international, high-level panel to forge practical pathways together. **Together, we are moving from dialogue to alliance, from consultation to commitment, from good intentions to transformative action.**

Hands-on solutions for water security

Where to start? The United Nations made it official in January 2026: the world has moved beyond a water crisis and into a state of global water bankruptcy. Water security, guaranteeing people's, governments' and businesses' access to a sufficient supply of high-quality water, is vital. It secures access to safe drinking water and sanitation, food production, industrial production, ecosystems health, and it contributes to making our societies safer for us all.

When it is appropriate to the local context, Veolia can provide groundbreaking solutions with the development of water reuse facilities. But such innovative solutions rely on a wide range of stakeholders to overcome blockages, whether they are linked to social acceptability, regulations, economic models or technical solutions.

This is precisely what our new Stakeholders' Assembly can provide: and this is why **the challenge of water reuse is a perfect opportunity for our Members to get to work together.** Together, we will come up with creative insights and strategies to accelerate water reuse solutions where they are relevant. We consider it as a practical opportunity to reimagine long-term value creation, to bridge financial performance and environmental protection, and build resilience for all.

The Assembly does not intend to identify solutions for all existing challenges, but it can highlight opportunities for collaboration to solve complex problems and bring about positive change, combining societal, technical, political and economic expertise. Let's join forces and **work together to bring environmental security in service to all.**